THE COMING BOOM OF FLEET LEVEL MONITORING

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Current Status of Monitoring – MORE!

- More GW, more plants, even more plants per investor:
 - PV Is getting more geographically distributed. 79 countries with policy targets for renewables in 2008, 138 in 2012.
 - Secondary market is active -> investors are acquiring / enhancing their portfolios rapidly. 187MW of plant have been sold in Italy in the secondary market.

Source: Polytecnino Milan

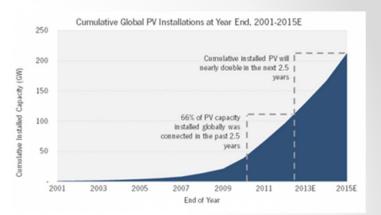
· Leads to more monitoring:

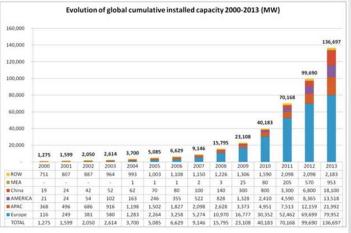
- Global PV Monitoring Deployments Outpace PV Plant Installations in 2013
 - Driven by new installations and retrofits, the PV monitoring market grew by more than 90 percent between 2012 and 2013.

Source: Greentech Media, May 21, 2104

• 2013: 39.7 GW of monitored systems versus 37 GW of new installations.

Source: GTM Research/SoliChamba Consulting Global PV Monitoring Technologies, Markets, and Leading Players, 2014 – 2018













Plant Level:

- Underperforming PV Plants
- Poorly planned and executed preventive maintenance
- Poorly engineered and delayed corrective maintenance
- Security more challenging than expected











Portfolio Level – O&M:

- More GW, more plants, even more plants per investor
- Geographically dispersed assets
- Incongruent original plant monitoring systems
- Lack of integrated approach to global fleet management
- Simple tasks to be managed for large fleet of PV Plants in several countries lead to dramatic operational complexity

Source: Solar Power World, Solar OM Tools for the Solar Investor, June 28, 2014









Portfolio Level – Asset Management:

- Lack of transparency into operations and financial reports for the funding partner
- No standard method for keeping financial or operational records
- Cash flows and margins under continuous pressure

Source: Solar Power World, Solar OM Tools for the Solar Investor, June 28, 2014









Policy Level:

- Fluctuating incentive, legal and fiscal environment
- Lack of standardized processes and procedures
- FiT schemes abandoned (Spain, Greece, Italy cuts, Romania GC revision..)
- Several market close to grid parity or close to be bankable PPA markets (Italy, Chile, US..)









Margin Protection:

- Fluctuating incentive landscape puts increased pressure on margin protection
- Missing important deadlines can pose a potential risk to the investment
- Inefficient management can substantially increase the costs





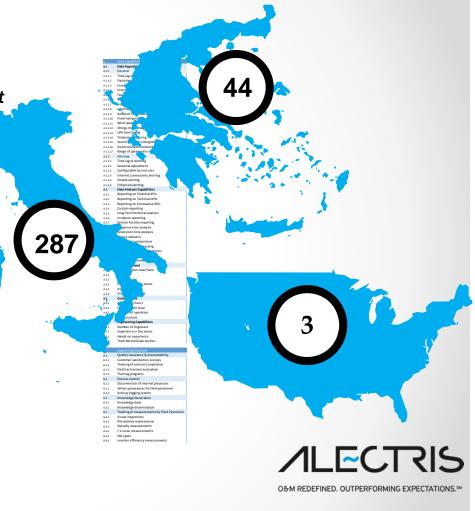


The increasing complexity in large portfolio management

- A full Asset Management and O&M package requires more than 96 single (simple) tasks to be performed (excluding accounting)
- Example: A 40 PV plant geographically distributed portfolio result will result in

40x96=3840 tasks!!!

Scaling requires evolved and suitable tools and an efficient organization







THE PV MARKET PROMISES

...a PV Plant is a Financial Investment...





...a PV Plant is an Industrial Investment!







Evolution of Fleet Level Monitoring

THE REAL NEED

- An industrial investment must rely on an evolved and fully integrated Business Management Software (commonly known as an ERP^(*)) that:
 - Facilitates information flow between all the business functions
 - Shares data across various locations or fleets
 - Manages connections to all the outside stakeholders





(*) ERP: Enterprise Resource Planning

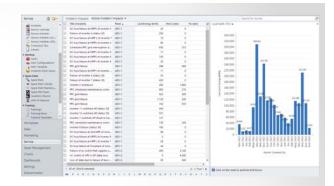




Evolution of Fleet Level Monitoring



REDEFINING MONITORING...



...Instead of monitoring the outcome (measured produced energy) monitoring and managing the operations (technical and financial asset management) that lead to the outcome...



...TO THE ERP EVOLUTION

...Simple monitoring must evolve towards full

Solar ERP Systems allowing full Fleet Level Management

and Operational Monitoring

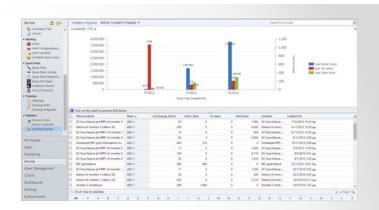






Evolution of Fleet Level Monitoring

Solar ERP Systems for Fleet Level Management



- Provide the best possible insights on the PV asset operations through:
 - World class monitoring system
 - Service management
 - Asset management
 - Integrated management of multiple and geographically distributed PV plants
 - Extensive and customizable reporting capabilities







O&M REDEFINED. OUTPERFORMING EXPECTATIONS.5⁵⁴



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